

Now, for tomorrow



Township of Cavan Monaghan

**Comparative Analysis
December 31, 2023**

**Council Presentation
November 04, 2024**

Independent Auditor's Report

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Township of Cavan Monaghan as at December 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Audit Procedures

Review of minutes of council

Substantive Testing

- Sampling
- Analytical review
- Management estimates

Systems documentation and related control testing

- Revenues
- Disbursements
- Payroll
- Journal entries

Audit Overview – Matters of Communication

Audit is complete pending:

- Council approval of financial statements
- Receipt of signed representation letter
- Receipt of legal letters

No significant difficulties encountered during the course of our audit procedures:

- No changes to initial audit plan
- No disagreements or difficulties with management
- Excellent cooperation from management and staff
- Additional audit procedures, presentation and disclosure related to Asset Retirement Obligations and Financial Instruments
- Additional audit procedures required for software conversion

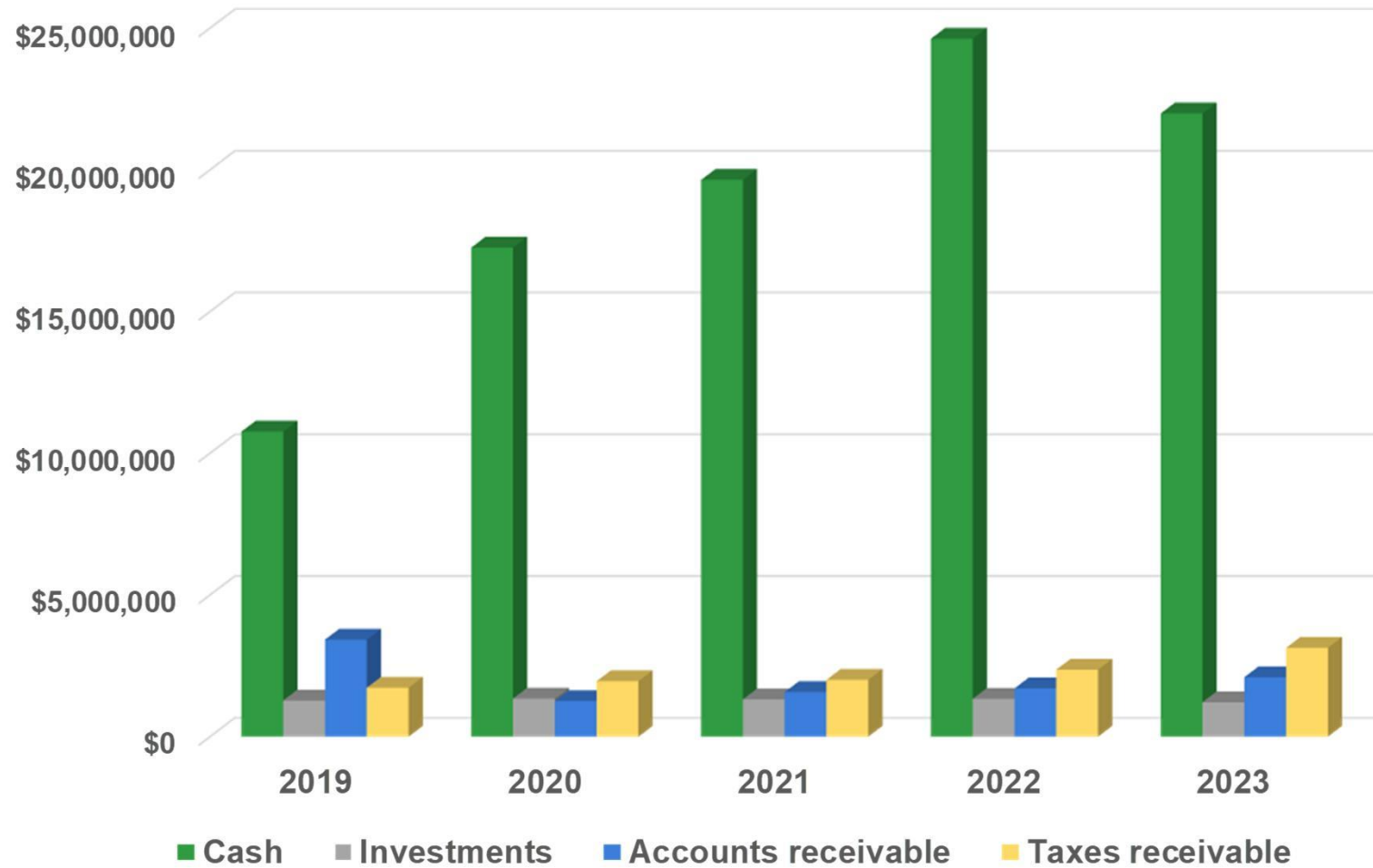
Uncorrected audit difference noted:

- None

Financial Assets at December 31st

	2023	2022	2021	2020	2019
Cash	\$ 21,987,607	\$ 24,626,537	\$ 19,645,444	\$ 17,254,998	\$ 10,763,271
Investments	\$ 1,211,705	\$ 1,331,891	\$ 1,311,400	\$ 1,340,470	\$ 1,274,319
Accounts receivable	\$ 2,096,513	\$ 1,701,233	\$ 1,572,178	\$ 1,255,637	\$ 3,423,021
Taxes receivable	\$ 3,132,871	\$ 2,361,833	\$ 2,002,601	\$ 1,955,346	\$ 1,723,229
	<u>\$ 28,428,696</u>	<u>\$ 30,021,494</u>	<u>\$ 24,531,623</u>	<u>\$ 21,806,451</u>	<u>\$ 17,183,840</u>

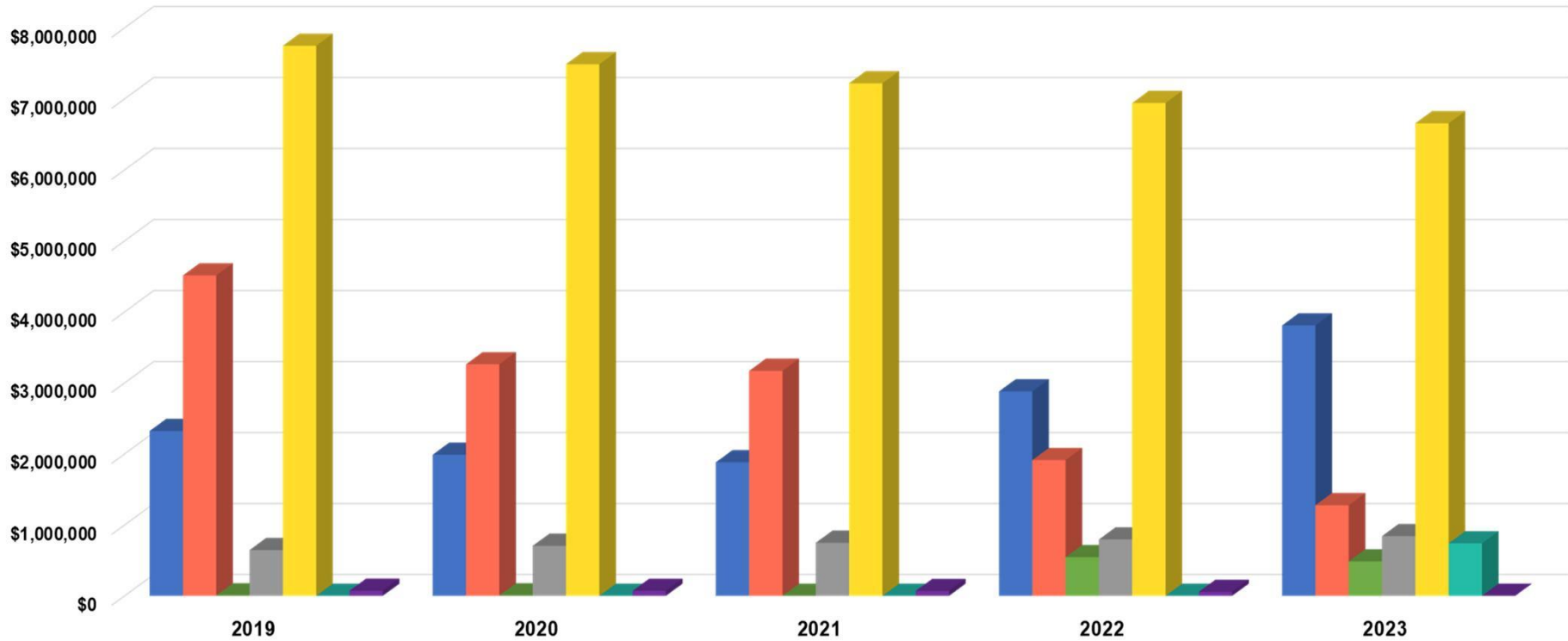
Financial Assets at December 31st



Financial Liabilities as at December 31st

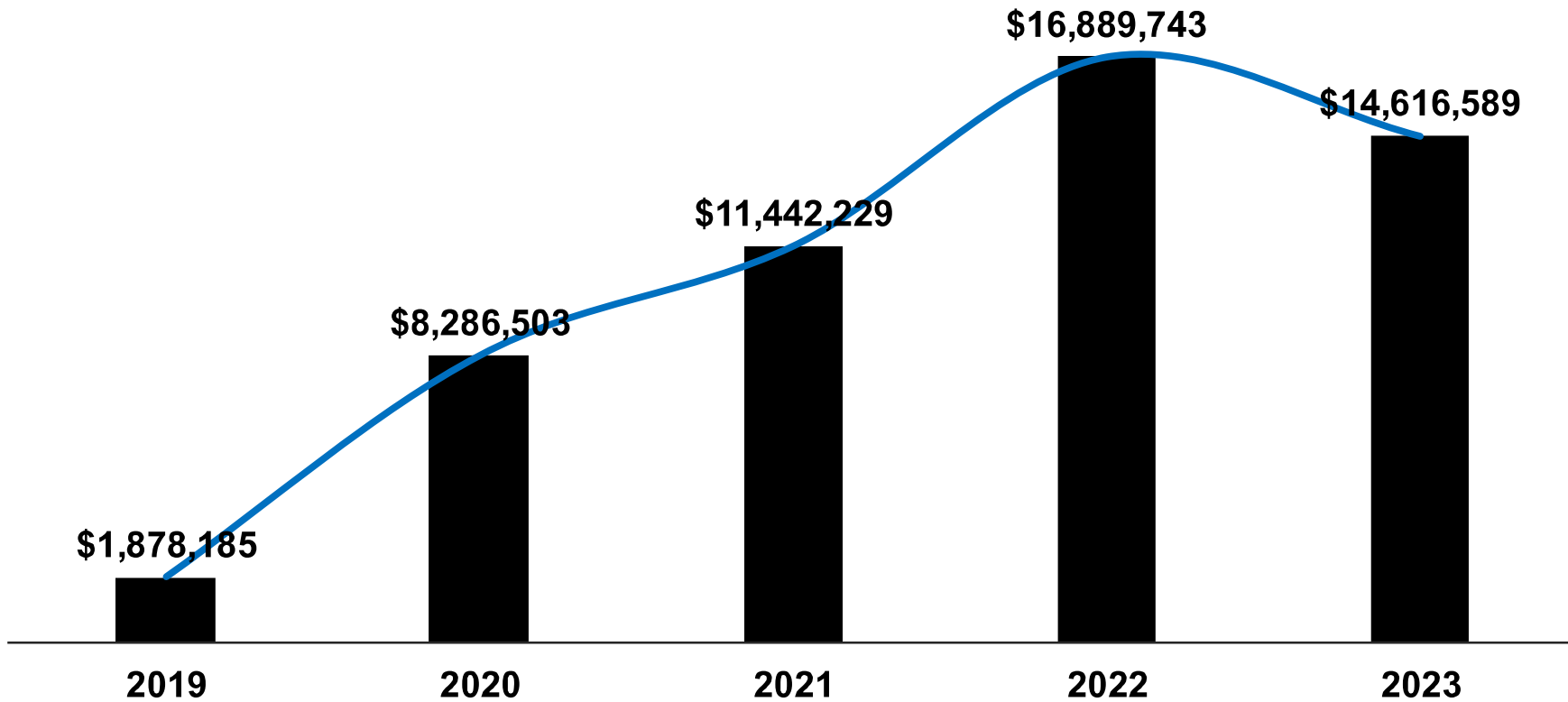
	2023	2022	2021	2020	2019
Accounts payable and accrued liabilities	\$ 3,809,626	\$ 2,880,169	\$ 1,882,550	\$ 1,989,632	\$ 2,322,682
Deferred revenue - obligatory reserve funds	\$ 1,277,619	\$ 1,912,321	\$ 3,169,953	\$ 3,262,623	\$ 4,513,325
Deferred revenue - other	\$ 485,684	\$ 545,886	\$ -	\$ 5,200	\$ 5,200
Employee future benefits payable	\$ 843,063	\$ 795,107	\$ 748,871	\$ 705,236	\$ 645,706
Long term debt	\$ 6,655,315	\$ 6,941,468	\$ 7,218,620	\$ 7,487,057	\$ 7,747,052
Asset retirement obligation	\$ 740,800	\$ -	\$ -	\$ -	\$ -
Landfill closure and post-closure liability	\$ -	\$ 56,800	\$ 69,400	\$ 70,200	\$ 71,690
	<u>\$ 13,812,107</u>	<u>\$ 13,131,751</u>	<u>\$ 13,089,394</u>	<u>\$ 13,519,948</u>	<u>\$ 15,305,655</u>

Financial Liabilities as at December 31st



- Accounts payable and accrued liabilities
- Deferred revenue - obligatory reserve funds
- Deferred revenue - other
- Employee future benefits payable
- Long term debt
- Asset retirement obligation
- Landfill closure and post-closure liability

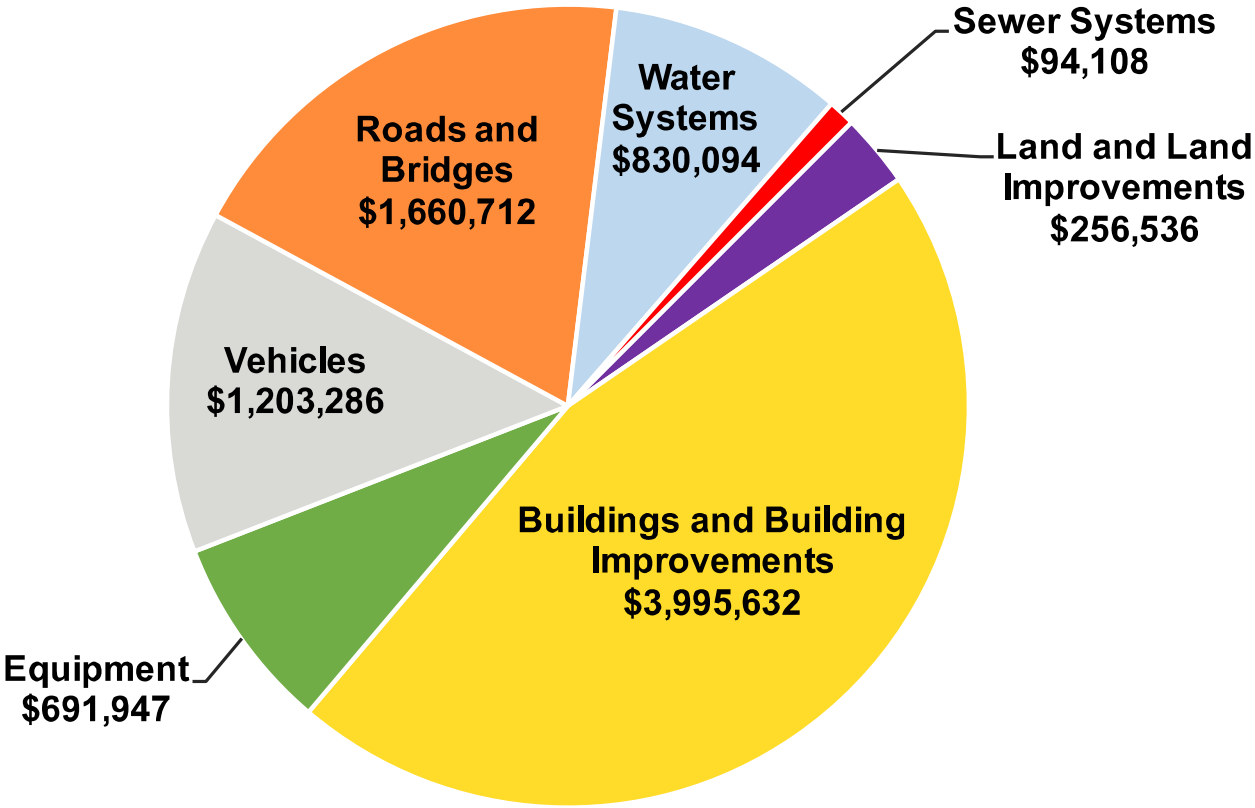
Net Financial Assets – 5 Year Trend



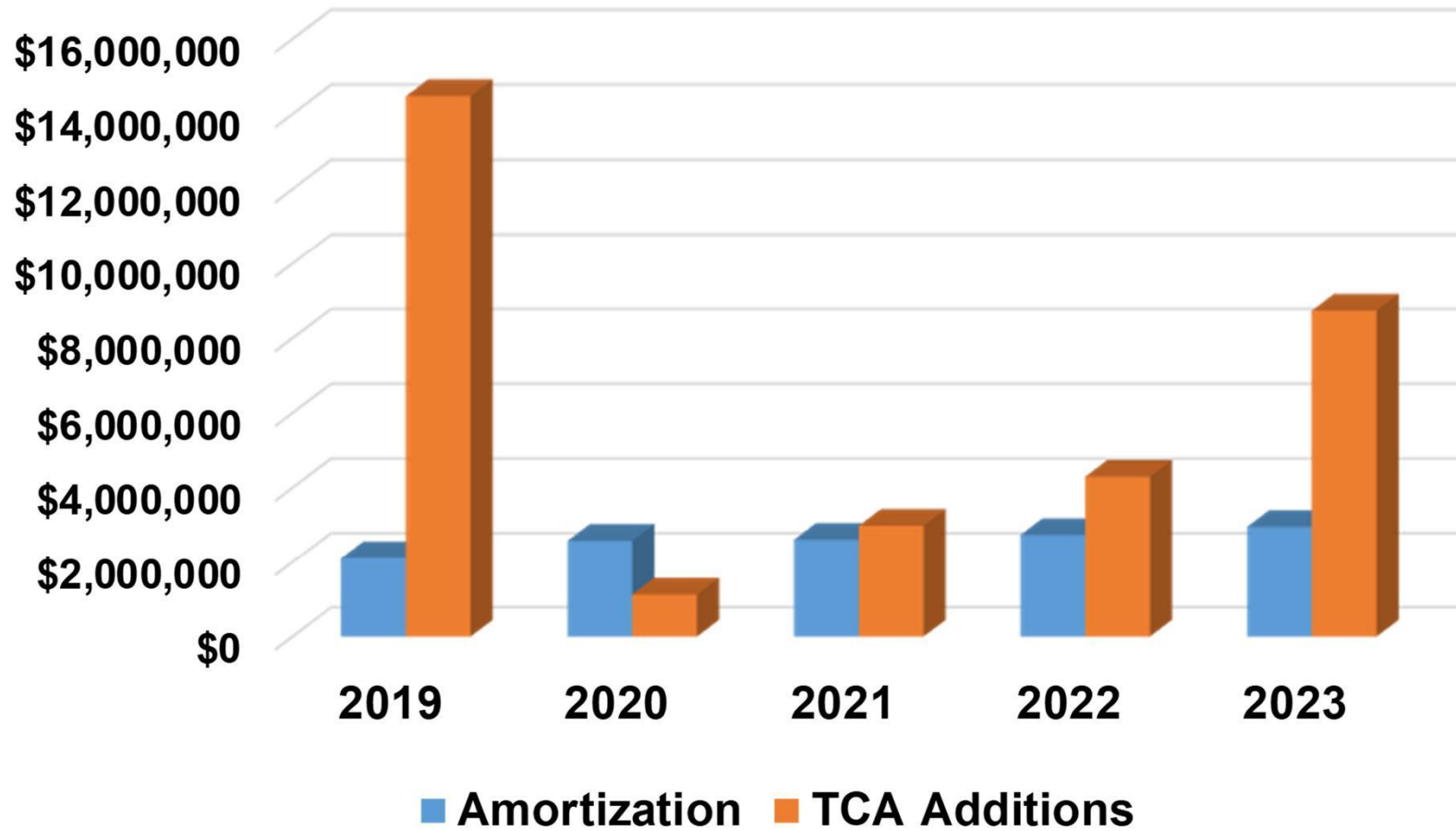
Non-Financial Assets as at December 31st

	2023	2022
Non-Financial Assets		
Tangible capital assets	78,167,344	71,895,281
Inventories of materials and supplies	94,590	90,629
Prepaid expenses	21,693	14,593
	<hr/>	<hr/>
	\$ 78,283,627	\$ 72,000,503
	<hr/>	<hr/>

Tangible Capital Assets – Additions



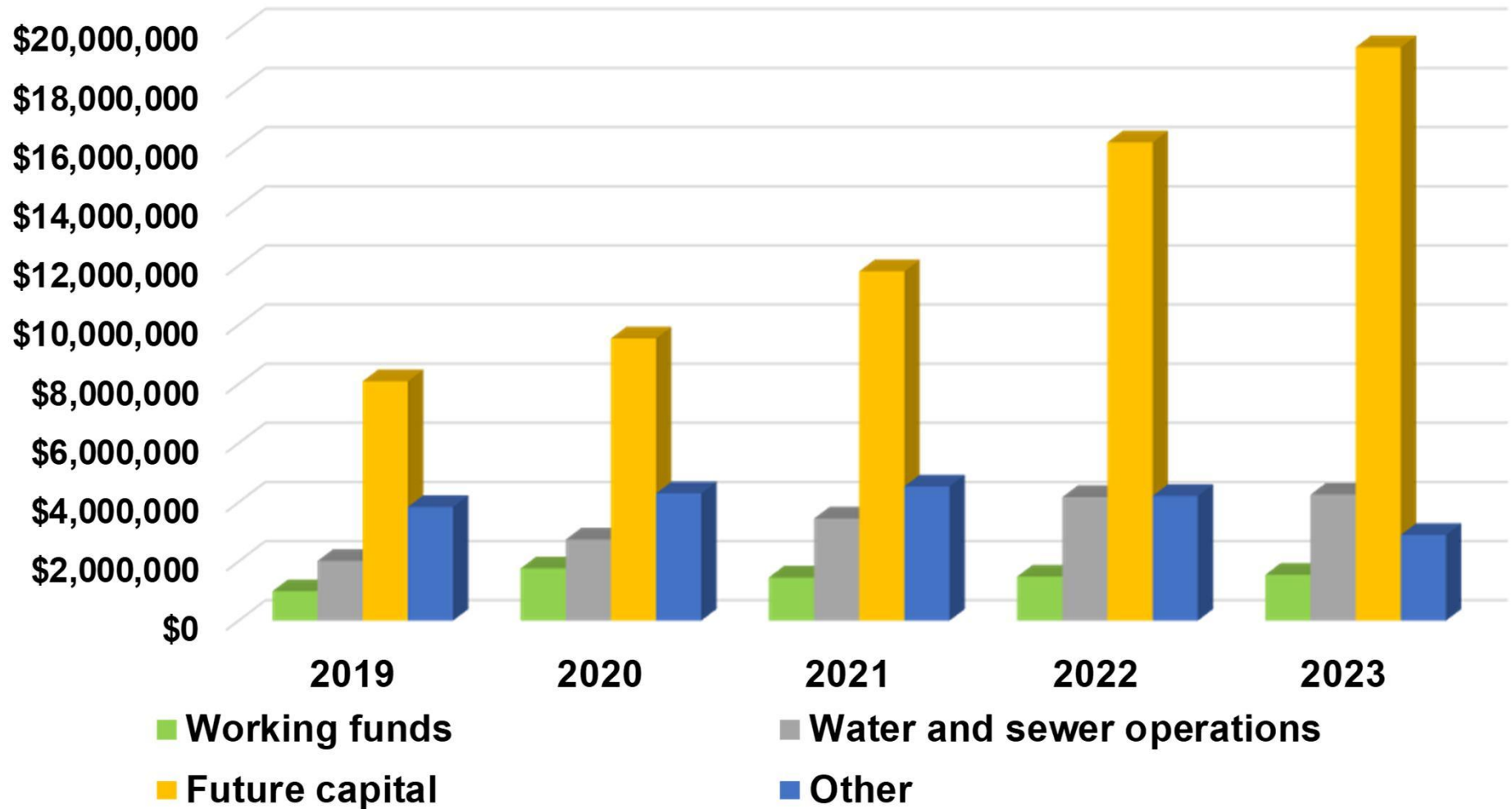
Tangible Capital Asset Additions vs Amortization



Accumulated Surplus

	2023	2022
Surplus (Deficit)		
Invested in capital assets	\$ 65,372,347	\$ 62,665,531
Unfunded landfill post-closure liability	-	(56,800)
Unfunded employee future benefits	(843,063)	(795,107)
Cavan Monaghan Libraries	9,744	13,232
Millbrook BIA	65,965	52,676
Township	328,989	951,364
Surplus	<u>\$ 64,933,982</u>	<u>\$ 62,830,896</u>
 Reserves and Reserve Funds		
Working funds	1,553,207	1,486,663
Water and sewer operations	4,266,589	4,179,349
Future capital	19,393,779	16,173,862
Other	2,900,916	4,219,476
Reserves and Reserve Funds	<u>\$ 28,114,491</u>	<u>\$ 26,059,350</u>
 Accumulated Surplus	<u>\$ 93,048,473</u>	<u>\$ 88,890,246</u>

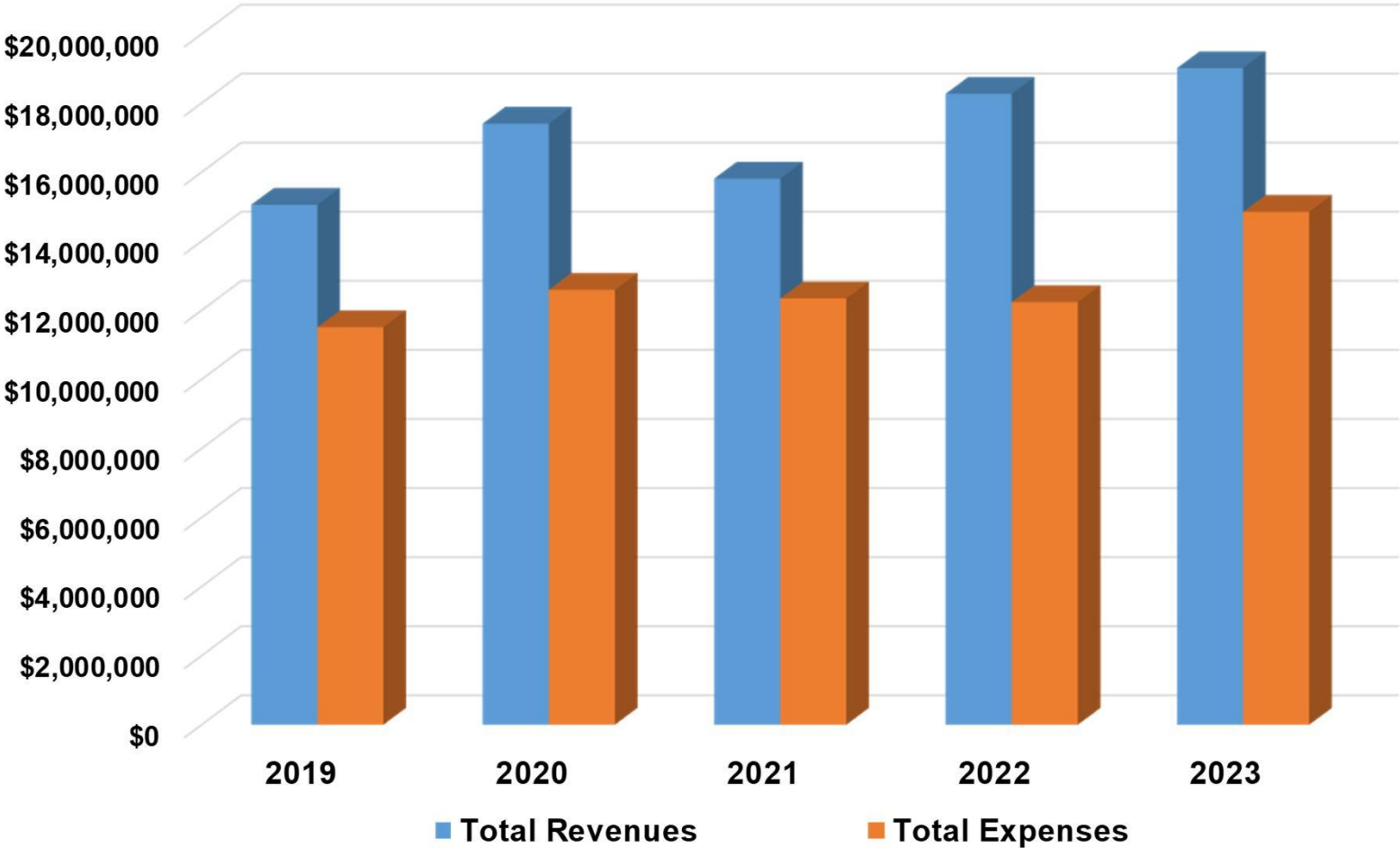
Reserves and Reserve Funds



Consolidated Statement of Operations

	2023 Budget	2023 Actual	2022 Actual
Total Revenues	\$ 18,043,222	\$ 19,009,429	\$ 18,268,495
Total Expenses	15,083,727	14,851,202	12,234,776
PSAB Annual surplus	<u>2,959,495</u>	<u>4,158,227</u>	<u>6,033,719</u>
Accumulated Surplus - Beginning		<u>88,890,246</u>	<u>82,856,527</u>
Accumulated Surplus - Ending		<u>\$ 93,048,473</u>	<u>\$ 88,890,246</u>

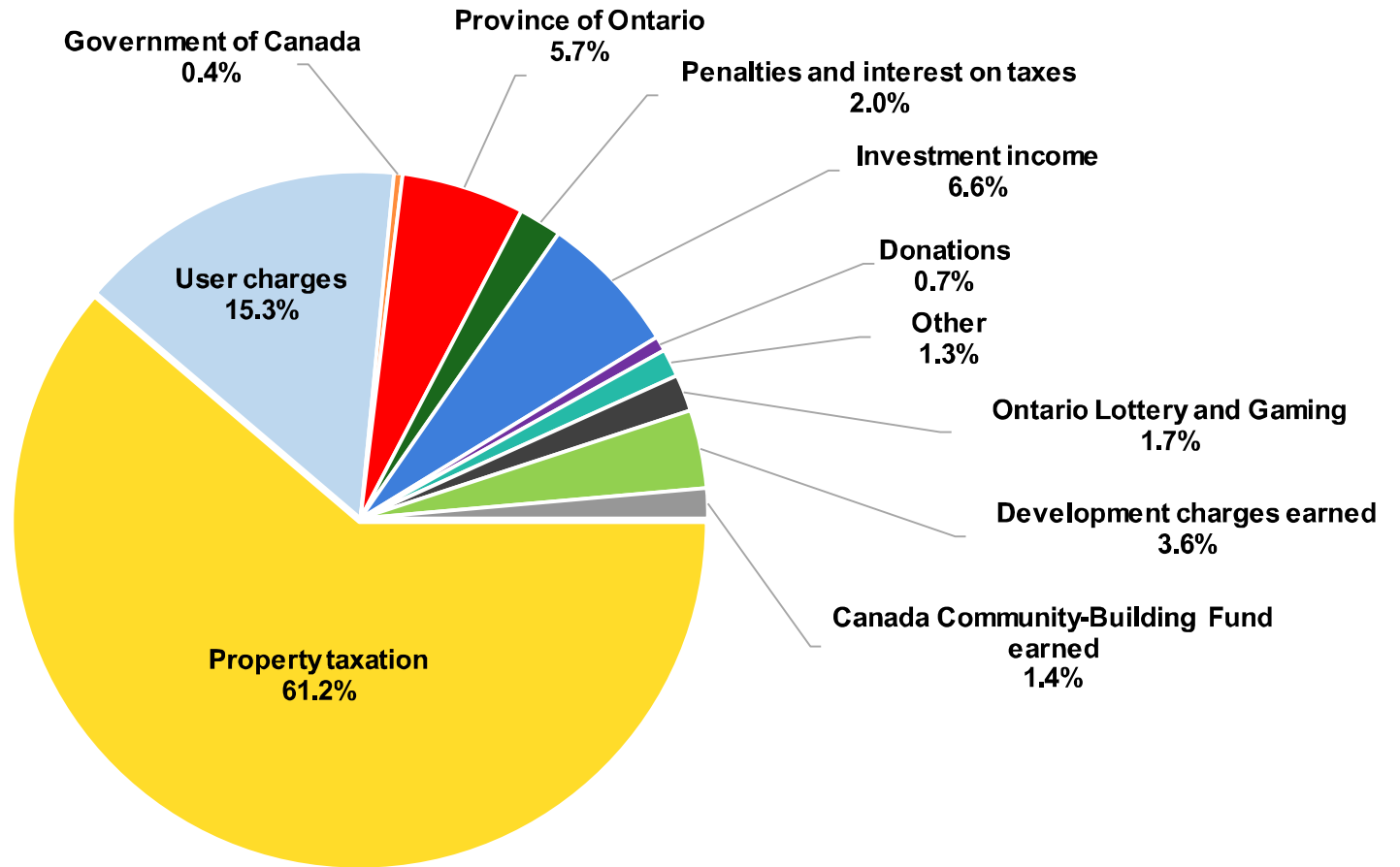
Total Revenues and Expenses



Financial Activities – Revenues

	2023 Budget	2023 Actual	2022 Actual
Property taxation	\$ 11,615,620	\$ 11,642,117	\$ 11,040,718
User charges	2,741,396	2,908,988	2,852,491
Government of Canada	55,547	73,567	1,640
Province of Ontario	589,598	1,086,681	617,487
Other municipalities	-	-	28,300
Penalties and interest on taxes	265,000	379,895	319,616
Investment income	215,000	1,253,214	528,486
Donations	9,030	133,876	241,275
Other	161,660	243,881	236,808
Ontario Lottery and Gaming	300,000	330,078	478,010
Development charges earned	1,798,183	689,686	1,601,706
Canada Community-Building Fund earned	292,188	267,446	321,958
Total Revenues	<u>\$ 18,043,222</u>	<u>\$ 19,009,429</u>	<u>\$ 18,268,495</u>

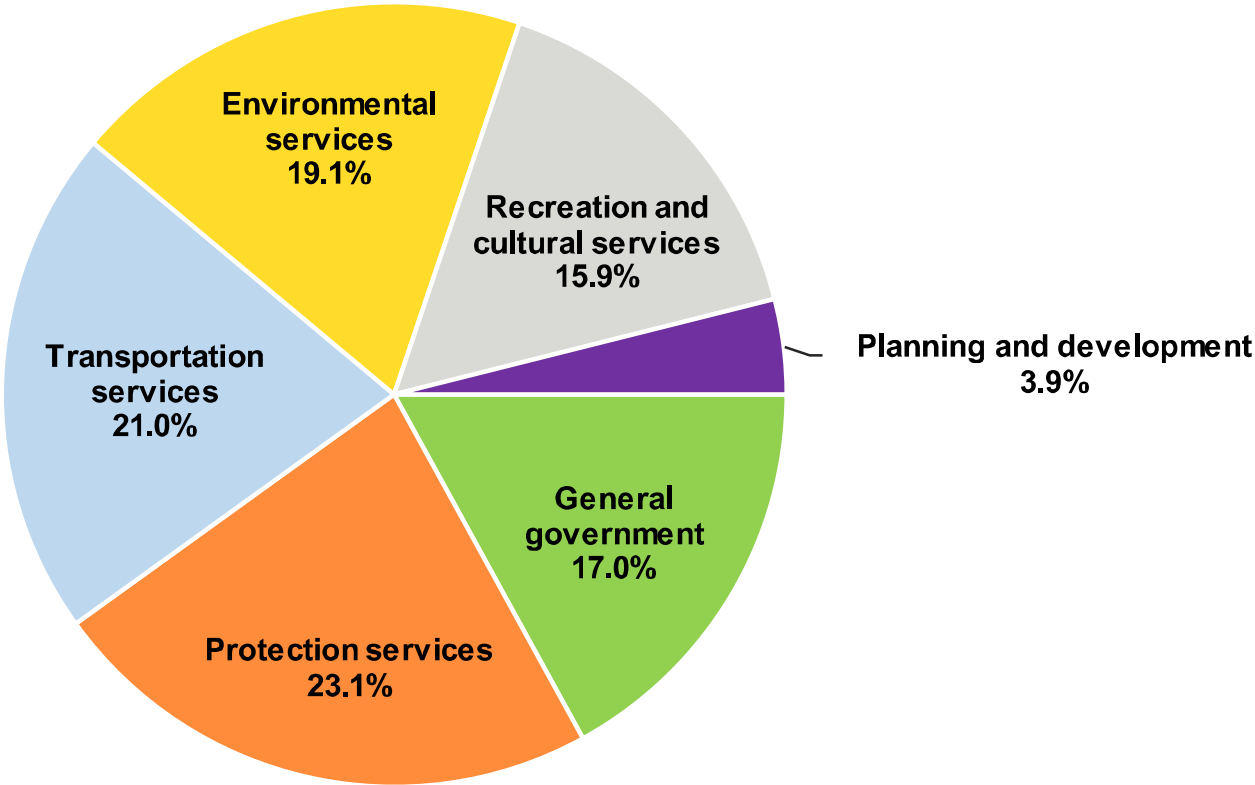
Financial Activities – Revenues



Financial Activities – Expenses

	2023	2023	2022
	Budget	Actual	Actual
General government	\$ 2,553,670	\$ 2,524,555	\$ 2,220,961
Protection services	3,317,216	3,424,580	754,036
Transportation services	3,367,357	3,123,238	3,203,546
Environmental services	2,796,781	2,836,652	2,554,329
Recreation and cultural services	2,364,459	2,360,810	2,850,158
Planning and development	684,244	581,367	651,746
Total Expenses	<u>\$ 15,083,727</u>	<u>\$ 14,851,202</u>	<u>\$ 12,234,776</u>

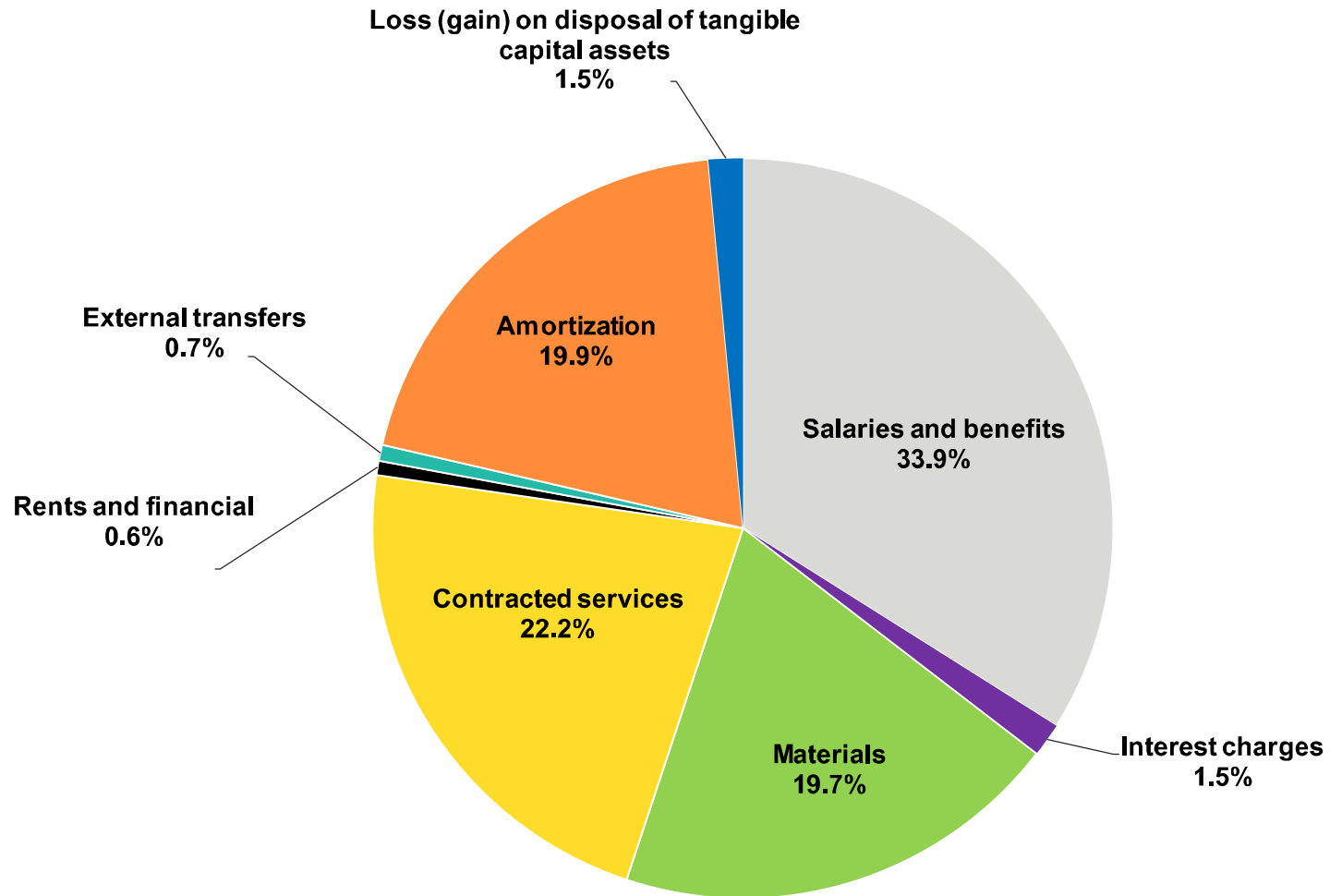
Financial Activities – Expenses



Expenses – Segmented Information

	2023	2023	2022
	Budget	Actual	Actual
Salaries and benefits	\$ 5,264,049	\$ 5,040,503	\$ 4,406,695
Interest charges	446,025	219,950	228,949
Materials	3,169,540	2,920,378	2,754,542
Contracted services	3,353,300	3,298,174	3,244,382
Rents and financial	11,720	94,126	101,279
External transfers	104,826	104,826	99,825
Amortization	2,734,267	2,952,902	2,734,267
Loss (gain) on disposal of tangible capital assets	-	220,343	(1,335,163)
Total Expenses	<u>\$ 15,083,727</u>	<u>\$ 14,851,202</u>	<u>\$ 12,234,776</u>

Expenses – Segmented Information



Now, for tomorrow